

complete another nickel mine acquisition in Africa's Ivory Coast.

On the YILPORT Holding side, we continued our intensive work on capacity increases, cost control and new marketing strategies in all our ports in 2023. Starting from 2024, we will continue our global growth by transforming YILPORT Holding into a more agile and effective structure.

In 2023, we acquired 51% of the Takoradi Port in Ghana, our first port investment in Africa. We started efforts to create a multi-purpose port, and brand Takoradi as the second largest port in Ghana.

We signed the contract that increased the concession rights of our YILPORT Quetzal in Guatemala from 5 years to 10 years.

We will complete the first phase of our port expansion and equipment investments in Ecuador's Puerto Bolívar in 2024. We will extend our berth to 1.5 kilometers in length. In January 2024, we will complete the installation of 4 brand new STS cranes, which are able to serve the world's largest vessels.

As YILPORT Holding, we will inaugurate our new land terminal Eti Logistics Ankara Intermodal Terminal in the Başkent Organized Industrial Zone in the first quarter of 2024. Eti Logistics Ankara Intermodal Terminal will open the gates to new endeavors in the logistics sector.

We invested in Africa for the first time in 2023 when we acquired 51% shares in the Takoradi Port in Ghana. We started efforts to create the second largest multi-purpose port in the country.

Based on the memorandum of understanding we signed with the government of El Salvador, we will sign the 100-year concession agreement for Acajutla and La Unión ports in the first quarter of 2024. We signed another memorandum of understanding with El Salvador government in 2023, for a total of 350 MW renewable energy investment in solar, wind and geothermal energy.

In 2023, we made our first global acquisitions in the fertilizer industry. We finalized a significant investment by purchasing Rosier, which has



■ Robert Yüksel Yıldırım, the President & CEO of YILDIRIM Group with Samaila Zubairu, the President & CEO of Africa Finance Corporation at the signing ceremony for Takoradi Port on July 17, 2023.



■ Robert Yüksel Yıldırım, the President & CEO of YILDIRIM Group with Şadi Türk, the President of Başkent Organized Industrial Zone at the signing ceremony for Eti Logistics Ankara Intermodal Terminal on October 10, 2023.

factories in the Netherlands and Belgium. In total, we have brought 1 million tons of additional production capacity to YILFERT Holding. We also completed the acquisition of 54% shares of Petrokemija in Croatia. In 2024, we will both restructure and modernize these fertilizer facilities.

Šibenik Port also joined the Group after the acquisition of Petrokemija shares. We plan to separate the port from the factory, and add it to YILPORT Holding's portfolio as a new terminal in 2024. We will invest in Šibenik Port to handle containers, general cargo, and bulk cargo, making it an efficient and productive asset.

We are establishing a greenfield solar energy panel production plant in Kocaeli, Türkiye. Our factory will be equipped with the latest technology, producing 600 MW in the first phase and 600 MW in the second phase for a total of 1.2 GW solar panel production capacity.

In 2018, we invested in 49% shares of Russia's Midural. We exited the equity investment by selling our shares to a Russian company in 2023 after 5 years. This 5-year process has been a successful experience for YILDIRIM Group as a financial investor.

The outlook on 2024 is that it will be a difficult year due to negative signals from real sectors in the last quarter of 2023. For this reason,

In 2023, we made our first global acquisitions in the fertilizer industry with Rosier and Petrokemija.

as YILDIRIM Group, we have prepared for the New Year with our experience of growth during crises for many years. Together with YILPORT Holding, we will accelerate the administrative restructuring of YILMADEN Holding in 2024. Our global growth will continue and we will invest in new mining, port and energy projects in Europe, Central Asia, Africa and Latin America.

I would like to express my gratitude to more than 25,000 YILDIRIM employees on 5 continents for their devotion and hard work during this challenging year. I believe that in 2024, our Group will overcome all difficulties and continue to be the rising star of the global industry with new achievements.